

NIPRO CORPORATION Establishes Asia Pacific Regional Headquarters in Singapore, Uniting Its Regional Operations Under "One NIPRO"

SINGAPORE — [September 10, 2026] – NIPRO CORPORATION, a global healthcare and medical technology company, today announced the establishment of its Asia Pacific Regional Headquarters (RHQ) in Singapore through the incorporation of NIPRO Asia Pacific Group (NAPG). Supported by the Singapore Economic Development Board (EDB), the RHQ will serve as the strategic hub for NIPRO's operations across more than 20 markets in the Asia Pacific region. Guided by the principle of "Make it Happen by One NIPRO," the RHQ brings NIPRO's regional functions together under a single, coordinated structure.

The establishment of the RHQ is driven by a clear operational need: to bring NIPRO's regional functions closer together, enabling faster decisions, stronger governance, and more consistent execution across Asia Pacific. Healthcare systems in the region are managing rising demand and increasingly complex care requirements. Addressing these realities effectively requires a regional structure that can respond with speed and clarity.

The RHQ meets this need by uniting NIPRO's Manufacturing, Sales, iMEP, and Hemodialysis (HD) Centers under a single regional alliance — the "One NIPRO" model. Aligned with NIPRO's new President and CxO leadership direction, this structure places accountability and coordination closer to the markets NIPRO serves. Centralized resource management for group companies further strengthens operational alignment across the region. The result is a NIPRO that is better positioned to support healthcare professionals and patients across more than 20 Asia Pacific markets with greater consistency and purpose. The RHQ plans to create high-value regional functions such as legal and compliance, regulatory affairs, HR, marketing, IT, finance, and corporate strategy.

NIPRO has maintained a presence in Singapore since 1997. Over nearly three decades, Singapore has served as a trusted gateway connecting NIPRO to customers, healthcare providers, and partners throughout the region. Ahead of the 30th anniversary of NIPRO Asia in 2027, the RHQ represents a new milestone in that continuing relationship and a lasting commitment to serving patients and customers across Asia Pacific.

NIPRO joins a growing concentration of regional headquarters for medical technology companies in Singapore, contributing to a rich ecosystem of regional talent and leadership across industries. The RHQ reflects NIPRO's strong financial and operational commitment to Singapore. By anchoring regional leadership functions locally, NIPRO strengthens both its own regional capabilities and Singapore's position as a base for healthcare innovation and talent.

"As NIPRO continues its growth to create a new normal in healthcare in the Asia Pacific region, the establishment of our Regional Headquarters in Singapore represents an impressive milestone in the region," said Tsuyoshi Yamazaki, President and CEO of NIPRO CORPORATION. "Singapore's strategic location, world-class infrastructure, strong talent ecosystem, and reputation as a healthcare innovation hub make it an ideal base to further expand our presence across the Asia Pacific region."

"We welcome NIPRO's decision to deepen its presence in Singapore through the setting up of its APAC regional headquarters here, reflecting our position as a leading hub for MedTech companies. We look forward to partnering with NIPRO in its next phase of expansion, in creating opportunities for local talent and delivering impactful healthcare solutions across the region." said Marcus Dass, Senior Vice President and Head, Global Enterprises, EDB.

About NIPRO CORPORATION

NIPRO is a global healthcare company committed to improving patient outcomes through medical technologies, pharmaceutical solutions, PharmaPackaging, and regenerative medicine. Guided by its promise of helping people live longer and better lives, NIPRO partners with healthcare professionals around the world to deliver safe, reliable, and practical solutions that advance patient care.

Forward-Looking Statements

This release contains forward-looking statements. These forward-looking statements may be identified by words, and variations of words, such as "will," "expect," "may," "would," "could," "plan," "believe," "anticipate," "intend," "aim," "estimate," "potential," "position," and similar expressions. These forward-looking statements may include, but are not limited to, statements about the establishment of the Regional Headquarters, its anticipated outcomes, and any resulting business functions or initiatives. These forward-looking statements involve risks and uncertainties, many of which are beyond the control of the Company. Factors that could cause the Company's actual results to differ materially from those described in its forward-looking statements include, but are not limited to, the Company's inability to achieve the anticipated benefits of this initiative, business or commercial disruptions, and unexpected risks and liabilities impacting the Company. There may be other factors not presently known to the Company, or which it currently considers to be immaterial, that could cause the Company's actual results to differ materially from those projected in any forward-looking statements the Company makes. The Company does not undertake any obligation to update or revise its forward-looking statements except as required by applicable law or regulation.