



December 24, 2025

Company name: NIPRO CORPORATION
 Name of representative: Tsuyoshi Yamazaki, Representative Director and President
 (Securities code: 8086; Prime Market)
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Notice Regarding the Establishment of a Subsidiary

NIPRO CORPORATION (the “Company”) hereby announces that, at a meeting of its Board of Directors held on December 24, 2025, it resolved to establish a wholly owned subsidiary in Singapore to oversee the Company’s group companies in the Asia-Pacific region. The Company will transfer shares of one consolidated subsidiary to the new entity as a contribution in kind.

1. Purpose of Establishment

To ensure the sustainable growth of our group, we are working to further enhance our global governance and compliance while strengthening regional headquarters capabilities in each area. As part of this initiative, we will establish a wholly owned regional headquarters in Singapore. This entity is designed to achieve rapid adaptation to regional needs and changes, promote “local production for local consumption”, deepen regional governance, and realize financial independence in the Asia-Pacific region.

2. Overview of the subsidiary (Planned)

(1) Name	Nipro Asia Pacific Group Pte Ltd (tentative name)
(2) Location	6 Temasek Boulevard, #31-01/02 Tower 4, Singapore 038986
(3) Job title and name of representative	CEO Seigo Tsuchiya
(4) Description of business	Management and support of local subsidiaries in Asia, fund management, and other administrative functions
(5) Share capital	1 Singapore Dollar
(6) Date of establishment	February 2026 (planned)
(7) Major shareholders and ownership ratios	NIPRO CORPORATION 100%

3. Outline of the Subsidiary to be Transferred by Contribution in Kind

(1) Name	Nipro Asia Pte Ltd
(2) Location	6 Temasek Boulevard, #31-01/02 Tower 4, Singapore 038986
(3) Job title and name of representative	CEO Seigo Tsuchiya
(4) Description of business	Sales of medical devices

(5)	Share capital	42,665,366 Singapore Dollars
(6)	Date of establishment	April 1, 1997
(7)	Major shareholders and ownership ratios	NIPRO CORPORATION 100%

4. Schedule

(1)	Date of resolution regarding establishment of subsidiary at the meeting of the Board of Directors	December 24, 2025
(2)	Date of establishment of subsidiary	February 2026 (planned)
(3)	Effective Date of Contribution in Kind for NIPRO ASIA PTE LTD	March 2026 (planned)

Note: The transfer of shares of other group companies will be determined based on the presence or absence of taxation and other factors.

6. Future outlook

The impact of this matter on our business performance is currently under review. Should any matters requiring disclosure arise in the future, we will promptly disclose them.

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.