## IR Materials

Q3 FY03/24

February 8, 2024 NIPRO CORPORATION

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## Business Overview

## Manufacturing, Purchasing, Logistics

The new installation of dialyzer lines (India and Odate, Akita) in FY03/24 is shown below.
The eighth line of the Odate, Akita Plant started operation in October as scheduled, and the ninth line is scheduled to begin operation in April 2024.

| 2023 |  |  |  |  |  |  |  |  |  |  |  | 2024 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 1 | 2 | 3 | 4 |
|  | India <br> Operation of 4th line of dialyzers started | Odate 5th Plant Part of dialyzer production line damaged due to fire |  |  |  |  |  |  | Odate Plant Operation of 8th line of dialyzers started |  |  |  |  |  | Odate Plant Operation of 9th line of dialyzers to be started |

## Sales

Dialysis medical devices: Sales of dialyzers remained strong in China, Europe and Asia while sales in North America have been temporarily stagnant due to efforts for reducing the inventory of the product that local distributors increased in case of a logistics delay during the pandemic period. Dialysis centers expanded in Central and South America.
Cardiovascular medical devices: Sales of drug-eluting balloons decreased due to the impact of the entry of other companies into the domestic market, in which we were dominant.
Surgical medical devices: HeartMate 3, including conservative sales, remained steady.
Pharmaceuticals (own brand) : Sales of the oral drug Nexium AG were robust, while sales of injections grew significantly due to higher NHI drug prices of re-priced unprofitable products.
Pharmaceuticals (contract manufacturing) : In Japan, sales of oral drugs fell YoY due to customers' inventory adjustments, while those of injections increased mainly because the shipment of newly consigned products started. Overseas, JMI Pharma enjoyed steady sales.
Pharma packaging : In the U.S. and Europe, sales of glass tubes increased due to the yen's depreciation and the passthrough of costs to sales prices.
A raise in vial prices in the U.S. and an increase in ampoule demand in Europe contributed to higher sales.

## Clinical trials

There were no significant impacts on carrying out clinical trials or submitting applications for approval.

## Issuance of 13th Series of Unsecured Corporate Bonds (With Inter-bond Pari Passu Clause) (Social Bonds) (October 6)

The full amount will be allocated, as capital expenditures for domestic and international projects described in the Social Finance Framework, to expanding the dialyzer production line at the Company's Odate 7th Plant by the end of September 2024.

## Q3 FY03/24 Results

| (*100 million) | Q3 FY03/23 | Q3 FY03/24 | Change | FY03/23 Forecast as of May (\% achievement) | FY03/24 Forecast as of November (\% achievement) | FY03/23 | FY03/24 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | Q4 | Q1 | Q2 | Q3 |  |
| Net sales | 4,063.0 | 4,391.3 | $\begin{array}{r} +328.3 \\ +8.1 \% \end{array}$ | 5,992.4 | 5,992.4 | 1,272.3 | 1,405.9 | 1,452.7 | 1,532.7 |  |
| Cost of sales | 2,843.5 | 3,070.6 | $\begin{array}{r} +227.0 \\ +8.0 \% \end{array}$ | 4,194.6 | 4,199.1 | 886.2 | 975.3 | 1,025.3 | 1,070.0 |  |
| Gross profit (*1) | 1,219.4 | 1,320.7 | +101.2 | 1,797.7 | 1,793.3 | 386.1 | 430.6 | 427.4 | 462.7 |  |
|  | 30.0\% | 30.1\% | +8.3\% | 30.0\% | 29.9\% | 30.3\% | 30.6\% | 29.4\% | 30.2\% |  |
| SG\&A expenses | 1,087.6 | 1,097.0 | +9.4 | 1,557.7 | 1,553.3 | 317.4 | 357.2 | 365.9 | 373.9 |  |
|  | 26.8\% | 25.0\% | +0.9\% | 69.8\% | 70.6\% | 24.9\% | 25.4\% | 25.2\% | 24.4\% |  |
| Operating profit | 131.7 | 223.6 | +91.8 | 240.0 | 240.0 | 68.7 | 73.3 | 61.5 | 88.8 |  |
|  | 3.2\% | 5.1\% | +69.7\% | 4.0\% | 4.0\% | 5.4\% | 5.2\% | 4.2\% | 5.8\% |  |
| Ordinary profit ${ }_{(* 2)}$ | 137.7 | 200.1 | +62.3 | 206.5 | 206.5 | 81.1 | 89.0 | 58.3 | 52.8 |  |
|  | 3.4\% | 4.6\% | +45.3\% | 3.4\% | 3.4\% | 6.4\% | 6.3\% | 4.0\% | 3.4\% |  |
| Profit attributable to owners of parent | 69.6 | 126.2 | +56.6 | 112.0 | 112.0 | 37.3 | 40.9 | 58.4 | 26.9 |  |
|  | 1.7\% | 2.9\% | +81.4\% | 1.9\% | 1.9\% | 2.9\% | 2.9\% | 4.0\% | 1.8\% |  |
| Profit in accordance with IFRS (estimate) | 86.6 | 143.8 | $+57.2$ | 133.0 | 133.0 | *1: Impact of unrealized gains on gross profit <br> Q3 FY03/23 <br> Q3 FY03/24 <br> $(\neq 1,485)$ million <br> ( $¥ 608$ ) million |  |  | *2: Foreign exchange gains and losses <br> Q3 FY03/23 $\quad ¥ 3,075$ million <br> Q3 FY03/24 $\quad ¥ 1,311$ million |  |
|  |  |  |  |  |  |  |  |  |  |  |

- Net sales Drug sales in Japan increased due to strong sales of Nexium AG and an increase in NHI drug prices of injections as a result of unprofitable product re-pricing.
In overseas markets, sales of medical devices were strong in overall markets and sales of pharma packaging were boosted by increased sales of glass tubes in Europe and the U.S., due mainly to the yen's depreciation.
- Gross profit Gross profit slightly increased year on year as purchase costs decreased while labor costs, energy costs, and depreciation rose.
- Operating profit Operating profit increased $¥ 9,180$ million YoY due to a decrease in transportation costs owing to a decline in container costs overseas, as well as reduced R\&D expenses.
- Ordinary profit
- Profit Ordinary profit grew $¥ 6,230$ million YoY despite a decrease in foreign exchange gains of $¥ 1,760$ million. Despite a loss on the transfer of interests of subsidiaries of $¥ 1,670$ million, profit increased by $¥ 5,660$ million YoY due to a gain on the sale of cross-held stocks of $¥ 3,180$ million.

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## SG\&A Expenses

| SG\&A Expenses |  |  |  | Change | Change (\%) | FY03/24 Forecast as of May | $\begin{gathered} \text { FY03/24 } \\ \text { Forecast as } \\ \text { of } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Q3 } \\ \text { FY03/23 } \end{gathered}$ | Q3 FY03/24 |  |  |  |  |  |
|  |  | Actual | \% of Total |  |  |  |  |
| Personnel | 321.1 | 362.2 | 33.0\% | +41.1 | +12.8\% | 474.2 | 504.2 |
| R\&D (*1) | 157.5 | 133.3 | 12.2\% | $\triangle 24.2$ | $\triangle 15.4 \%$ | 190.5 | 170.8 |
| Transportation | 167.4 | 105.3 | 9.6\% | $\triangle 62.1$ | $\triangle 37.1 \%$ | 186.4 | 140.0 |
| Depreciation (*2) | 86.5 | 97.9 | 8.9\% | +11.4 | +13.2\% | 115.3 | 132.0 |
| Promotion (*3) | 75.4 | 74.0 | 6.7\% | $\triangle 1.4$ | $\triangle 1.9 \%$ | 102.0 | 102.0 |
| Travel \& transportation | 33.6 | 41.0 | 3.7\% | +7.4 | +22.0\% | 47.2 | 53.0 |
| Storage | 26.5 | 27.9 | 2.5\% | +1.4 | +5.3\% | 35.3 | 35.3 |
| Other | 219.3 | 255.1 | 23.3\% | +35.8 | +16.3\% | 406.6 | 416.0 |
| Total | 1,087.6 | 1,097.0 | 100.0\% | +9.4 | +0.9\% | 1,557.7 | 1,553.3 |

*1: R\&D expenses and experimentation and research expenses, and development amortization
*2: Depreciation, goodwill amortization
*3: Sales commissions, samples, advertising, and entertainment expenses

- Personnel expenses Personnel expenses grew $¥ 4,110$ million YoY, due to the impact of the yen’s depreciation overseas and response to inflation, as well as an increase in the number of employees.
- R\&D expenses R\&D expenses decreased $¥ 2,420$ million YoY. The main factors are explained in the next slide.
- Transportation costs Overseas container freight costs, etc., have declined since the end of last year. As a result, transportation costs fell $¥ 6,210$ million YoY.
- Depreciation

Depreciation increased $¥ 1,140$ million YoY due to license amortization of Nexium AG, etc.

- Travel and transportation expenses

Travel and transportation expenses grew $¥ 740$ million YoY due to the gradual resumption of face-to-face sales and business travel as the impact of COVID-19 eased.

- Accounts other than the above

The main factors for the increases are explained in the next part.

## SG\&A Expenses: Additional Information

| (¥100 million) |  | 3Q FY03/24 |  | Change | Change (\%) | FY03/24 Forecast (as of May) | FY03/24 Forecast (as of November) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} 3 Q \\ \text { FYO3/23 } \end{gathered}$ | Actual | \% of <br> Total |  |  |  |  |
| Commission expenses | 39.6 | 41.8 | 3.8\% | +2.2 | +5.6\% | 62.6 | 67.0 |
| Rent expenses | 35.5 | 37.8 | 3.4\% | +2.3 | +6.5\% | 60.6 | 51.0 |
| Enterprise taxes | 9.4 | 11.1 | 1.0\% | +1.7 | +18.1\% | 19.7 | 17.0 |
| Meeting expenses | 5.0 | 6.6 | 0.6\% | +1.6 | +32.0\% | 9.2 | 9.2 |
| Packaging expenses | 1.0 | 2.5 | 0.2\% | +1.5 | +150.0\% | 3.3 | 3.3 |
| Other | 128.5 | 155.0 | 14.1\% | +26.5 | +20.6\% | 251.2 | 268.5 |
| Total | 219.3 | 255.1 | 23.3\% | +35.8 | +16.3\% | 406.6 | 416.0 |

[^0]
## SG\&A Expenses: R\&D Expenses

| R\&D Expenses (consolidated)* |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| ( $¥ 100$ million) | $\begin{gathered} \text { Q3 } \\ \text { FY03/23 } \end{gathered}$ | $\begin{gathered} \text { Q3 } \\ \text { FY03/24 } \end{gathered}$ | Change (Change \%) | FY03/24 Forecast as of May | FY03/24 Forecast as of November |
| Medical | 68.4 | 65.3 | $\triangle 3.0$ | 88.1 | 81.2 |
|  |  |  | $\triangle 4.4 \%$ | 74.2\% | 80.5\% |
| Pharmaceutical | 86.4 | 65.7 | $\triangle 20.7$ | 99.5 | 86.5 |
|  |  |  | $\triangle 24.0 \%$ | 66.0\% | 75.9\% |
| Pharma Packaging | 2.8 | 2.3 | $\triangle 0.5$ | 2.9 | 3.1 |
|  |  |  | $\triangle 17.5 \%$ | 79.1\% | 74.0\% |
| Total | 157.5 | 133.3 | $\triangle 24.2$ | 190.5 | 170.8 |
|  |  |  | $\triangle 15.4 \%$ | 70.0\% | 78.1\% |

- Medical

Down $¥ 300$ million YoY this year, because we posted clinical trial expenses related to drug-eluting stents for coronary arteries last year.

- Pharmaceutical Down $¥ 2,070$ million YoY due to more clinical trials being conducted in the previous year.
- PP The cost for developing new glass products decreased $¥ 50$ million YoY.


## Capex and Depreciation

| ( $¥ 100$ million) | Capex |  |  |  |  |  | Depreciation |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Q3 } \\ \text { FY03/22 } \end{gathered}$ | $\begin{gathered} \text { Q3 } \\ \text { FY03/23 } \end{gathered}$ | Change (Change \%) | FY03/24 Forecast as of May (\% achievement) | FY03/24 Forecast as of November <br> (\% achievement) | FY03/24 Forecast as of February (\% achievement) | $\begin{gathered} \text { Q3 } \\ \text { FYO3/22 } \end{gathered}$ | $\begin{gathered} \text { Q3 } \\ \text { FY03/23 } \end{gathered}$ | FY03/23 <br> Forecast as of May | FY03/24 Forecast as of May (\% achievement) | FY03/24 Forecast as of November (\% achievement) |
| Medical-Related | 341.7 | 332.4 | $\triangle 9.3$ | 197.1 | 306.8 | 381.7 | 161.5 | 206.3 | +44.8 | 252.6 | 265.4 |
|  |  |  | $\triangle 2.7 \%$ | 168.6\% | 108.3\% | 87.1\% |  |  | +27.7\% | 81.7\% | 77.7\% |
| PharmaceuticalRelated | 157.6 | 166.1 | +8.5 | 277.0 | 162.1 | 277.0 | 98.0 | 110.0 | +12.0 | 154.9 | 147.5 |
|  |  |  | +5.4\% | 60.0\% | 102.5\% | 3.1\% |  |  | +12.2\% | 71.0\% | 74.6\% |
| PharmaPackaging | 107.3 | 102.2 | $\triangle 5.1$ | 96.3 | 96.3 | 131.3 | 37.8 | 47.0 | +9.2 | 60.4 | 63.7 |
|  |  |  | $\triangle 4.8 \%$ | 106.1\% | 106.1\% | 77.8\% |  |  | +24.3\% | 77.8\% | 73.8\% |
| Other | 21.2 | 59.8 | +38.6 | 50.9 | 56.1 | 59.8 | 35.4 | 40.5 | +5.1 | 55.7 | 58.0 |
|  |  |  | +182.1\% | 117.5\% | 106.6\% | 100.0\% |  |  | +14.4\% | 72.7\% | 69.8\% |
| Total | 628.0 | 660.6 | +32.6 | 621.3 | 621.3 | 849.8 | 332.9 | 403.9 | +71.0 | 523.6 | 534.6 |
|  |  |  | +5.2\% | 106.3\% | 106.3\% | 77.7\% |  |  | +21.3\% | 77.1\% | 75.6\% |

*From this fiscal year, the presentation format of capital expenditures has been changed from an acceptance basis to a recording basis.

## - Capex

In Medical-Related, capex decreased $¥ 930$ million YoY due to the Company’s investment-restraint policy.
In Pharmaceutical-Related, capex increased $¥ 850$ million YoY as Nipro Pharma continued to post expansion expenses related to the construction of a new Nipro Pharma Ohmi Plant, a syringe line at the Ise Plant, and a new QC center of the Saitama Plant.

In Pharma Packaging, capex decreased $¥ 510$ million YoY due to the Company's investment-restraint policy.
Other capex increased $¥ 3,860$ million YoY as expenses related to the construction of a new research lab for medical products in Saitama were incurred.

## - Depreciation

Depreciation was within the budget as there were no substantial delays in construction in all segments, and all facilities began operations.

## P\＆L Excluding Forex Impact

| （＊100 million） | Q3 FY03／23 <br> 【a】 | Q3 FY03／24 <br> ［b】 | Exchange rate Impact＊ <br> 【c】 | Q3 FY03／24 <br> Results Excl． <br> Impact $\lfloor\mathrm{d}=\mathrm{b}-\mathrm{c}\rceil$ | Change（\％） $\lfloor d \div a 】$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 4，063．0 | 4，391．3 | ＋135．0 | 4，256．3 | ＋4．8\％ |
| Cost of sales | 2，843．5 | 3，070．6 | ＋88．1 | 2，982．5 |  |
| Gross profit | 1，219．4 | 1，320．7 | ＋46．9 | 1，273．8 | ＋4．5\％ |
| （\％） | 30．0\％ | 30．1\％ |  | 29．9\％ |  |
| SG\＆A expenses | 1，087．6 | 1，097．0 | ＋31．0 | 1，066．0 |  |
| Operating profit | 131.7 | 223.6 | ＋15．9 | 207.7 | ＋57．7\％ |
| （\％） | 3．2\％ | 5．1\％ |  | 4．9\％ |  |
| Non－operating income | 64.7 | 51.7 | $\triangle 17.6$ | 69.3 |  |
| Non－operating expenses | 58.7 | 75.2 |  | 75.2 |  |
| Ordinary profit | 137.7 | 200.1 | $\triangle 1.7$ | 201.8 | ＋46．6\％ |
| Extraordinary income | 37.3 | 51.6 |  | 51.6 |  |
| Extraordinary losses | 27.8 | 30.9 |  | 30.9 |  |
| Profit before tax | 147.2 | 220.8 | $\triangle 1.7$ | 222.5 | ＋51．2\％ |
| Income taxes | 66.5 | 85.8 | $\triangle 0.7$ | 86.5 |  |
| Profit attributable to non－ controlling interests | 11.0 | 8.7 |  | 8.7 |  |
| Profit | 69.6 | 126.2 | $\triangle 1.0$ | 127.2 | ＋82．8\％ |

＊Total foreign currency transactions converted to yen using the difference from previous year＇s rate．
Forex impact on yen－denominated transactions has not been taken into account．

|  | Jan－Sep | Jan－Sep | FY－end | Dec． | Mar． | Jun． | Sep． | Dec． | Mar． | Jun． | Sep． | Dec． |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| exchange rate | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ | rate | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ | $\mathbf{2 0 2 3}$ | $\mathbf{2 0 2 3}$ | $\mathbf{2 0 2 3}$ |
| $\mathbf{1}$ USD | 129.46 | 139.55 | $\mathbf{1}$ USD | 115.02 | 122.39 | 136.68 | 144.81 | 132.70 | 133.53 | 144.99 | 149.58 | 141.83 |
| 1 EUR | 136.62 | 151.20 | $\mathbf{1}$ EUR | 130.51 | 136.70 | 142.67 | 142.32 | 141.47 | 145.72 | 157.60 | 158.00 | 157.12 |
| 1 CNY | 19.46 | 19.72 | $\mathbf{1}$ CNY | 18.06 | 19.26 | 20.38 | 20.37 | 19.01 | 19.42 | 19.94 | 20.46 | 19.93 |

## Exchange Rate Sensitivity

Annual impact of a $¥ 1$ change in exchange rate

| (¥100 million) | USD | EUR | CNY |
| :---: | :---: | :---: | :---: |
| Net sales | 8.8 | 5.1 | 20.2 |
| Operating profit | 0.4 | 1.7 | 7.0 |

Average exchange rate



## Net Sales and Operating Profit by Segment

Net sales
( $¥ 100$ million)


## Operating profit

Change Change (\%) $\begin{gathered}\text { FY03/24 Forecast } \\ \text { as of May }\end{gathered} \begin{gathered}\text { FY03/24 Forecast } \\ \text { as of November }\end{gathered}$

| Medical-Related | ( $¥ 100$ million) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q3 FY03/24 |  | 353.7 | +45.8 | +14.9\% | 433.1 | 453.4 |
|  | Q3 FY03/23 |  | 307.8 |  |  |  |  |
| PharmaceuticalRelated | Q3 FY03/24 | 22.0 |  | +31.0 | +140.4\% | 71.7 | 36.0 |
|  | Q3 FY03/23 |  |  |  |  |  |  |
| PharmaPackaging | Q3 FY03/24 | 16.3 |  | $\triangle 8.9$ | $\triangle 35.4 \%$ | 23.2 | 23.4 |
|  | Q3 FY03/23 | 25.3 |  |  |  |  |  |

- Medical-Related
- Pharmaceutical-Related

Despite rising raw materials prices and depreciation, operating profit increased YoY due to strong sales of Nexium AG and higher NHI drug prices of unprofitable injection products.
Operating profit increased YoY due to the pass-through of costs related to high prices to sales prices as well as suppressed raw materials costs and energy costs.

- Pharma Packaging Business Operating profit decreased YoY due to increased depreciation, labor costs, and energy costs despite an increase in sales.


## Segment Results - (1) Medical-Related (Domestic)

| Domestic business | Q3 FY03/24 Q3 FY03/23 |  | ( $¥ 100$ million) | Change | Change (\%) | FY03/24 Forecast as of May | FY03/24 Forecast as of November |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1,745.5 |  |  |  |  |
|  |  |  | 1,642.9 | +102.6 | +6.2\% | 2,423.7 | 2,325.0 |
| Medical devices | Q3 FY03/24 | 885.9 |  | $\triangle 17.0$ | $\triangle 1.9 \%$ | 1,314.2 | 1,215.5 |
|  | Q3 FY03/23 | 902.9 |  |  |  |  |  |
| Pharmaceuticals | Q3 FY03/24 | 859.5 |  | +119.6 | +16.2\% | 1,109.5 | 1,109.5 |
|  | Q3 FY03/23 | 739.9 |  |  |  |  |  |
| Dialyzer domestic sales | Q3 FY03/24 | 176.8 |  | +2.1 | +1.2\% | 230.4 | 228.1 |
|  | Q3 FY03/23 | 174.7 |  |  |  |  |  |

## - Medical devices

Net sales of dialyzers in Japan increased $¥ 210$ million YoY due to an increase in sales. Sales of dialysis equipment fell $¥ 820$ million YoY due to a decrease in the number of installation projects.
Sales of injection needles increased $¥ 530$ million YoY owing to a demand increase and price revisions.
Sales of infusion-related products increased $¥ 1,060$ million YoY owing to price revisions. Sales of testing products grew $¥ 140$ million YoY due to an increase in the sales volume of vacuum blood collection tubes, which had fallen because of the Shanghai lockdown. Sales of catheter-related products were down $¥ 3,530$ million YoY due to the impact of other companies' entry into the domestic market for drug-eluting balloons, in which we were dominant.

Domestic pharmaceuticals Sales of oral drugs, mainly Nexium AG, were strong. Overall sales rose $¥ 6,800$ million YoY despite a decrease in sales of other existing drugs due to a fall in drug prices. Sales rose $¥ 3,740$ million YoY thanks to price increases for injection products like antibiotic drugs and infusion solutions, which were classified as unprofitable and were subject to re-evaluation.
Sales of Other and in-vitro diagnostics increased $¥ 1,140$ million YoY due to sales of a SARS coronavirus antigen kit launched in October last year.

## Segment Results - (1) Medical-Related (Overseas)

| Overseas business | ( $¥ 100$ million) |  |  | Change | Change (\%) | FY03/24 Forecast as of May | FY03/24 Forecast as of November |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q3 FY03/24 |  | 1,622.2 | +159.1 | +10.9\% | 2,114.3 | 2,285.0 |
|  | Q3 FY03/23 |  | 1,463.1 |  |  |  |  |
| B2B (other brands) | Q3 FY03/24 | 226.7 |  | +24.6 | +12.2\% | 291.9 | 310.2 |
|  | Q3 FY03/23 | 202.1 |  |  |  |  |  |
| Nipro brands | Q3 FY03/24 |  | 1,395.3 | +134.3 | +10.7\% | 1,822.4 | 1,974.7 |
|  | Q3 FY03/23 |  | 1,261.0 |  |  |  |  |
| Americas | Q3 FY03/24Q3 FY03/23 | 604.5 |  | +29.2 | +5.1\% | 797.6 | 853.9 |
|  |  | 575.3 |  |  |  |  |  |
| Europe | Q3 FY03/24Q3 FY03/23 | 314.3 |  | +50.1 | +19.0\% | 396.5 | 440.7 |
|  |  | 264.2 |  |  |  |  |  |
| Asia | Q3 FY03/24 Q3 FY03/23 | 270.1 |  | +42.7 | +18.8\% | 357.5 | 396.4 |
|  |  | 227.4 |  |  |  |  |  |
| China | Q3 FY03/24 <br> Q3 FY03/23 | 206.3 |  | +12.2 | +6.3\% | 270.7 | 283.8 |
|  |  | 194.1 |  |  |  |  |  |
| Dialyzer overseas sales | Q3 FY03/24 <br> Q3 FY03/23 | 518.0 |  | +51.7 | +11.1\% | 685.3 | 729.3 |
|  |  | 466.3 |  |  |  |  |  |

Sales of insulin needles were strong in Europe, resulting in a $¥ 2,460$ million YoY increase.

- Nipro brand Sales of dialyzers remained strong in China, Europe and Asia while sales in North America have been temporarily stagnant due to efforts for reducing the inventory of the product that local distributors increased in case of a logistics delay during the pandemic period, resulting in $¥ 5,170$ million YoY increase.
In the Americas, special demand for vaccine syringes ended in Canada, and sales of gloves declined due to the easing of the impact of COVID-19. However, sales rose $¥ 2,920$ million YoY due to the effect of the yen's depreciation, the expansion of dialysis centers in Central and South America, and an increase in sales of dialysate in Mexico.
Sales in Europe increased $¥ 5,010$ million YoY due to the yen’s depreciation and an increase in sales of blood circuits and Safetouch PSV.
In Asia, sales grew $¥ 4,270$ million YoY due to the effect of the yen’s depreciation, an increase in sales of IV Cath and Surefuser, and winning the bid for IV cannulas.
In China, sales of dialysis equipment declined due to the preferential purchasing policy of domestic equipment for public hospitals by the Chinese authorities. However, sales rose $¥ 1,220$ million YoY due to an increase in sales of dialyzers and an expansion of dialysis centers.


## Segment Results - (2) Pharmaceutical-Related



- Generic drugs Sales of oral drugs fell $¥ 1,430$ million YoY due to a decline in orders associated with customers' inventory adjustments.
The number of injectables increased $¥ 1,110$ million from the previous year due to the recovery of orders after inventory adjustment by customers.
Sales of topical formulations fell $¥ 450$ million YoY due a decline in orders associated with the end of consignment of products.
- Brand-name/long-listed drugs

Sales of oral drugs fell $¥ 580$ million YoY due to a decline in orders associated with customers' inventory adjustments.
Sales of injectables rose $¥ 2,540$ million YoY due to the start of shipments of newly consigned products and the recovery in product shipments that decreased in the previous year.
Sales of topical formulations fell $¥ 270$ million YoY due to the end of consignment of products.

- OTC drugs, active ingredients, etc.

Sales of active ingredients fell $¥ 460$ million YoY due to a decline in orders.

- JMI Pharma Up 17.9\% YoY on a local currency basis due to increased promotion to physicians and a focus on chronic disease drugs. However, up only $7.9 \%$ on a Japanese yen basis due to the effect of the yen's appreciation. As a result, sales increased $¥ 350$ million YoY.


## Segment Results - (3) PharmaPackaging



- Japan Sales of infusion-related products grew $¥ 530$ million YoY owing to a greater market share in injection sets.

Sales of needles rose $¥ 280$ million due to an increase in sales of products for other companies.
Sales of injections and infusions were up $¥ 220$ million YoY owing to increased shipment of alternative products due to competitors' supply issues.

- Overseas Sales of ampoules increased $¥ 1,010$ million YoY in Europe due to the impact of a review of products sold by competitors.
Sales of glass tubes grew $¥ 720$ million YoY due to the pass-through of higher costs to sales prices and increased orders.
Sales of syringe glass rose $¥ 530$ million YoY due to an increase in sales of high-value-added sterilized syringes.
In the U.S., sales of vials increased $¥ 1,230$ million YoY due to the price revision in consideration of the impact of inflation.
Sales of glass tubes increased $¥ 770$ million YoY due to the pass-through of higher costs to sales price.
In China, sales of glass tubes fell $¥ 140$ million YoY due to a decrease in sales caused by weaker demand for vaccine vials. Sales of vial glass decreased $¥ 80$ million YoY resulting from the gradual termination of production and sales of low-margin vials.
In India, sales of glass tubes fell $¥ 330$ million YoY due to customers' inventory adjustment and termination of a contract with them.


## Net Sales by Segment and Product Category

| Segment |  | Medical-Related | PharmaceuticalRelated | Pharma Packaging |  | Other | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Product | (\#100 million) |  |  |  |  |  |  |
| Medical devices | Q3 FY03/24 | 2,449.1 | 0.0 | (*3) | 31.6 | 0.0 | 2,480.7 |
|  | Q3 FY03/23 | 2,325.4 | 0.0 |  | 25.3 | 0.0 | 2,350.7 |
| Pharmaceuticals | Q3 FY03/24 | 953.5 | 542.4 |  | 5.3 | 0.0 | 1,501.3 |
|  | Q3 FY03/23 | 816.2 | 535.5 |  | 3.0 | 0.0 | 1,354.8 |
| Pharma packaging | Q3 FY03/24 | 0.7 | 0.0 |  | 401.0 | 0.0 | 401.7 |
|  | Q3 FY03/23 | 0.2 | 0.0 |  | 350.0 | 0.0 | 350.3 |
| Other | Q3 FY03/24 | 0.0 | 0.0 |  | 0.9 | 6.4 | 7.4 |
|  | Q3 FY03/23 | 0.2 | 0.0 |  | 1.4 | 5.3 | 7.0 |
| Total | Q3 FYO3/24 | 3,403.4 | 542.4 |  | 439.0 | 6.4 | 4,391.3 |
|  | Q3 FY03/23 | 3,142.2 | 535.5 |  | 379.9 | 5.3 | 4,063.0 |

*1: In-house generic drugs
*2: Contract manufacturing of pharmaceuticals
*3: Needles, infusion-related products, testing products

## Net Sales by Segment and Region

| Segment |  | Medical-Related | PharmaceuticalRelated | Pharma Packaging | Other | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Region | (\%100 million) |  |  |  |  |  |
| Japan | Q3 FY03/24 | 1,707.3 | 491.7 | 98.7 | 6.3 | 2,304.1 |
|  | Q3 FY03/23 | 1,597.0 | 490.5 | 87.8 | 5.2 | 2,180.8 |
| Overseas total | Q3 FY03/24 | 1,696.1 | 50.7 | 340.2 | 0.0 | 2,087.2 |
|  | Q3 FY03/23 | 1,545.1 | 44.9 | 292.0 | 0.0 | 1,882.1 |
| Americas | Q3 FY03/24 | 678.9 | 0.0 | 102.4 | 0.0 | 781.5 |
|  | Q3 FY03/23 | 640.2 | 0.0 | 86.0 | 0.0 | 726.2 |
| Europe | Q3 FY03/24 | 387.5 | 2.3 | 188.9 | 0.0 | 578.7 |
|  | Q3 FY03/23 | 349.9 | 0.9 | 151.3 | 0.0 | 502.2 |
| China | Q3 FY03/24 | 256.2 | 0.2 | 35.7 | 0.0 | 292.1 |
|  | Q3 FY03/23 | 244.7 | 0.1 | 36.7 | 0.0 | 281.5 |
| Other Asia | Q3 FY03/24 | 373.4 | 48.1 | 13.1 | 0.0 | 434.7 |
|  | Q3 FY03/23 | 310.2 | 43.9 | 17.9 | 0.0 | 372.0 |
| Total | Q3 FY03/24 | 3,403.4 | 542.4 | 439.0 | 6.4 | 4,391.3 |
|  | Q3 FY03/23 | 3,142.2 | 535.5 | 379.9 | 5.3 | 4,063.0 |

- By region Sales were strong in all regions in FY03/24, with Japan making up 52.5\% of net sales and overseas $47.5 \%$.
- By segment In Medical-Related, regarding medical devices in Japan, sales of catheter-related products and dialysis equipment decreased.
On the other hand, sales of pharmaceuticals grew due to strong sales of Nexium AG and higher NHI drug prices of re-priced unprofitable injection products.
Sales of international medical devices increased due to the effect of the yen's depreciation and the expansion of dialysis centers in Central and South America.
In Pharmaceutical-Related, overseas sales of JMI Pharma were steady.
In Japan, while sales of oral drugs fell YoY due to a decline in orders associated with customers' inventory adjustments, overall sales increased due to a recovery of orders for injections.
In Pharma Packaging, sales increased in Europe for glass tubes and ampoules and in the U.S. for glass tubes and vials due to the effect of the yen's depreciation and the pass-through of costs to sales prices.


## Product Category

|  | Medical devices |
| :--- | :--- |
| Dialyzers | Dialyzers (artificial kidneys), HDF filters |
| Dialysis equipment | Dialysis systems, maintenance, dialysis equipment parts |
| Other dialysis-related products | Blood circuits, AVF needles, etc. |
| Needles | PSV needles, safetouch needles, etc. |
| Vascular products | Catheter sets for cardiovascular treatments, thrombus aspiration catheters, etc. |
| Infusion-related products | Infusion sets, IV cannulas, etc. |
| Testing products | Neotube (vacuum blood collection tube), blood collection needles, etc. |
| Diabetes-related products | Insulin needles, blood glucose meters (for overseas markets), lancets |
| Surgical device-related products | Mechanical circulatory support, cardiopulmonary bypass products, orthopedic products |
| Other products | Medical instruments, blood-related products, cell culture-related products, gloves, etc. |
|  |  |
| Oral drugs | Oral drugs |
| Injection and infusion products | Syringe kits, vial formulations, dual chamber bags (PLW), powdered dialysate, dialysis fluids, etc. |
| External preparations and patches | External preparations, patches |
| Others, in vitro diagnostics, etc. | Reagents, pharmaceuticals, blood glucose meters, etc. |
| Glass tube-related products | Medical-use glass tubes, non-medical use glass tubes, glass raw materials |
| Glass ampoules | Ampoules (single tip, double tip) |
| Glass vials | Vials (blowback, screw, sterilized, etc.) |
| Glass syringes | Syringes (luer lock, luer slip, sterilized, etc.) |
| Rubber stoppers and plugs | Rubber stoppers, plugs, closures, and caps |
| Plastic containers | Plastics |
| Thermos bottles | Glass for thermos bottles |
| Other products | Glass containers and others, special glass containers, cartridge glass and others, etc. |

## Net Sales by Product Category (1)

| Business Category <br> ( $¥ 100$ million) |  | Overall |  |  |  | Overseas |  |  |  | Japan |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Q3 FY03/23 | Q3 FY03/24 | Change | Change \% | Q3 FY03/23 | Q3 FY03/24 | Change | Change \% | Q3 FY03/23 | Q3 FY03/24 | Change | Change \% |
| Medical devices | Dialyzers | 641.1 | 694.9 | +53.8 | +8.4\% | 466.3 | 518.0 | + 51.7 | +11.1\% | 174.7 | 176.8 | +2.0 | +1.2\% |
|  | Dialysis equipment | 166.1 | 167.4 | +1.3 | +0.8\% | 105.7 | 115.3 | +9.5 | +9.1\% | 60.3 | 52.0 | $\triangle 8.2$ | $\triangle 13.7 \%$ |
|  | Other dialysis-related products | 341.4 | 402.5 | +61.0 | +17.9\% | 277.8 | 337.3 | + 59.5 | +21.4\% | 63.6 | 65.2 | +1.5 | +2.5\% |
|  | Dialysis-related products total | 1,148.7 | 1,264.9 | +116.2 | +10.1\% | 849.9 | 970.8 | +120.8 | +14.2\% | 298.7 | 294.1 | $\triangle 4.5$ | $\triangle 1.5 \%$ |
|  | Needles | 368.4 | 362.1 | $\triangle 6.3$ | $\triangle 1.7 \%$ | 246.4 | 234.8 | $\triangle 11.6$ | $\triangle 4.7 \%$ | 121.9 | 127.3 | + 5.3 | +4.4\% |
|  | Vascular products | 260.7 | 236.1 | $\triangle 24.5$ | $\triangle 9.4 \%$ | 52.3 | 56.5 | + 4.1 | +8.0\% | 208.3 | 179.6 | $\triangle 28.6$ | $\triangle 13.8 \%$ |
|  | Infusion-related products | 136.3 | 161.8 | +25.4 | +18.7\% | 50.1 | 64.9 | +14.7 | +29.4\% | 86.2 | 96.9 | +10.6 | +12.4\% |
|  | Testing products | 90.2 | 98.7 | +8.4 | +9.4\% | 63.7 | 70.6 | $+6.9$ | +10.9\% | 26.5 | 28.0 | +1.4 | +5.6\% |
|  | Diabetes-related products | 65.2 | 80.6 | +15.3 | +23.6\% | 55.7 | 70.5 | +14.7 | +26.5\% | 9.4 | 10.0 | +0.6 | +6.4\% |
|  | Surgical device-related products | 51.0 | 64.4 | +13.3 | +26.2\% | 10.7 | 15.0 | $+4.2$ | +39.9\% | 40.3 | 49.4 | +9.0 | +22.5\% |
|  | Other products | 227.1 | 206.0 | $\triangle 21.1$ | $\triangle 9.3 \%$ | 139.0 | 117.9 | $\triangle 21.1$ | $\triangle 15.2 \%$ | 88.1 | 88.1 | 0.0 | $\triangle 0.0 \%$ |
|  | Category Total | 2,348.0 | 2,474.9 | +126.9 | +5.4\% | 1,468.2 | 1,601.2 | +133.0 | +9.1\% | 879.7 | 873.7 | $\triangle 6.0$ | $\triangle 0.7 \%$ |
| Pharmaceuticals (own brand) | Oral drugs | 320.0 | 388.2 | +68.2 | +21.3\% | 0.3 | 0.5 | +0.1 | +37.8\% | 319.6 | 387.7 | +68.0 | +21.3\% |
|  | Injection and infusion products | 372.4 | 427.5 | + 55.1 | +14.8\% | 73.8 | 91.5 | +17.6 | +24.0\% | 298.6 | 336.0 | +37.4 | +12.5\% |
|  | External preparations and patches | 50.0 | 52.6 | +2.6 | +5.2\% | - | - | - | - | 50.0 | 52.6 | +2.6 | +5.2\% |
|  | Others, in vitro diagnostics, etc. | 73.7 | 85.0 | +11.2 | +15.3\% | 2.2 | 2.1 | $\triangle 0.1$ | $\triangle 7.2 \%$ | 71.4 | 82.9 | +11.4 | +16.0\% |
|  | Category Total | 816.2 | 953.5 | +137.2 | +16.8\% | 76.4 | 94.1 | +17.6 | +23.1\% | 739.8 | 859.4 | +119.5 | +16.2\% |
| Pharmaceuticals (contract manufacturing) | Oral drugs | 230.3 | 212.9 | $\triangle 17.4$ | $\triangle 7.6 \%$ | 0.3 | 0.3 | 0.0 | $\triangle 15.7 \%$ | 229.9 | 212.6 | $\triangle 17.3$ | $\triangle 7.6 \%$ |
|  | Injection and infusion products | 203.3 | 242.2 | $+38.8$ | +19.1\% | 1.2 | 3.1 | +1.9 | +162.0\% | 202.1 | 239.0 | $+36.8$ | +18.2\% |
|  | External preparations and patches | 37.4 | 28.8 | $\triangle 8.6$ | $\triangle 23.0 \%$ | 0.3 | 0.2 | $\triangle 0.1$ | $\triangle 26.5 \%$ | 37.0 | 28.5 | $\triangle 8.5$ | $\triangle 23.0 \%$ |
|  | Others, in vitro diagnostics, etc. | 24.8 | 17.8 | $\triangle 6.9$ | $\triangle 28.1 \%$ | 0.4 | 1.0 | +0.5 | +105.4\% | 24.3 | 16.8 | $\triangle 7.5$ | $\triangle 30.8 \%$ |
|  | Category Total | 496.0 | 501.8 | +5.7 | +1.2\% | 2.4 | 4.7 | +2.3 | +93.6\% | 493.6 | 497.0 | +3.4 | +0.7\% |
| Pharmaceuticals (JMI Pharma) | Oral drugs | 42.1 | 45.4 | +3.3 | +8.0\% | 42.1 | 45.4 | +3.3 | +8.0\% | - | - | - | - |
|  | Injection and infusion products | 0.3 | 0.4 | +0.1 | +28.0\% | 0.3 | 0.4 | +0.1 | +28.0\% | - | - | - | - |
|  | Category Total | 42.4 | 45.9 | +3.4 | +8.2\% | 42.4 | 45.9 | +3.4 | +8.2\% | - | - | - | - |

## Net Sales by Product Category (2)

| Business Category <br> ( $\mathbf{¥ 1 0 0}$ million) |  | Overall |  |  |  | Overseas |  |  |  | Japan |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Q3 FY03/23 | Q3 FY03/24 | Change | Change \% | Q3 FY03/23 | Q3 FY03/24 | Change | Change \% | Q3 FY03/23 | Q3 FY03/24 | Change | Change \% |
| Pharma packaging | Glass tube-related products | 87.0 | 98.3 | +11.2 | +12.9\% | 70.7 | 81.3 | +10.6 | +15.1\% | 16.3 | 17.0 | +0.6 | +3.7\% |
|  | Glass ampoules | 48.8 | 60.8 | +11.9 | +24.5\% | 48.7 | 60.7 | +11.9 | +24.5\% | 0.1 | 0.1 | 0.0 | +14.7\% |
|  | Glass vials | 122.1 | 137.1 | +14.9 | +12.3\% | 109.1 | 123.6 | +14.4 | +13.3\% | 13.0 | 13.5 | +0.4 | +3.8\% |
|  | Glass syringes | 45.7 | 52.8 | + 7.0 | +15.5\% | 45.4 | 52.8 | +7.3 | +16.2\% | +0.3 | 0.0 | $\triangle 0.2$ | $\triangle 90.1 \%$ |
|  | Rubber stoppers and plugs | 13.8 | 14.5 | $+0.7$ | +5.1\% | 4.5 | 4.9 | +0.3 | +7.5\% | 9.2 | 9.6 | +0.3 | +3.9\% |
|  | Plastic containers | 13.9 | 14.2 | +0.2 | +2.0\% | 0.0 | 0.0 | 0.0 | +105.1\% | 13.9 | 14.2 | +0.2 | +2.0\% |
|  | Thermos bottles | 2.9 | 4.2 | +1.2 | +43.0\% | - | - | - | - | 2.9 | 4.2 | +1.2 | +43.0\% |
|  | Other products | 15.6 | 19.5 | +3.8 | +24.9\% | 13.2 | 17.2 | +3.9 | +30.2\% | 2.3 | 2.2 | $\triangle 0.1$ | $\triangle 4.3 \%$ |
|  | Category Total | 350.3 | 401.7 | +51.4 | +14.7\% | 291.8 | 340.7 | +48.8 | +16.7\% | 58.4 | 61.0 | +2.6 | +4.5\% |
| Regenerative medicines | Regenerative medicine products | 2.7 | 5.7 | +3.0 | +108.6\% | - | - | - | - | 2.7 | 5.7 | +3.0 | +108.6\% |
| Other | Sales of production machinery and real estate leasing | 7.0 | 7.4 | +0.3 | +5.1\% | 0.6 | 0.3 | $\triangle 0.2$ | $\triangle 46.9 \%$ | 6.4 | 7.0 | +0.6 | +10.2\% |
|  | nsolidated Total | 4,063.0 | 4,391.3 | +328.3 | +8.1\% | 1,882.1 | 2,087.2 | +205.0 | +10.9\% | 2,180.8 | 2,304.1 | +123.3 | +5.7\% |

Forecasts and other forward-looking statements in this document are based on information currently available to the Company and certain assumptions that the Company believes to be reasonable.
Actual results may differ materially from those described in this document due to various factors that may arise in the future.


[^0]:    - Commission expenses Commission expenses grew $¥ 220$ million YoY. The reasons for this were increases in processing fees for sales consignment and consignment costs for the development and maintenance of dialysis equipment.
    - Rent expenses
    - Enterprise taxes
    - Meeting expenses
    - Packaging expenses

    Rent expenses rose $¥ 230$ million YoY due to the relocation and expansion of logistics warehouses for medical devices and pharmaceutical products in Japan.
    Enterprise taxes grew $¥ 170$ million YoY due to capital increase.
    Meeting expenses were up $¥ 160$ million YoY since we began to resume face-to-face meetings as the impact of COVID-19 eased.
    Packaging expenses rose $¥ 150$ million due to a fee for a revision caused by the change of address of the head office that has been relocated.

